





# ROADS Services Training Group LOCAL AUTHORITY ROADS CONFERENCE and EXHIBITION - 2023

Day 2 Session 2 Presentation 1-Charlie Kerr

Hodson Bay Hotel Athlone, May 2023







# LOCAL AUTHORITY ROADS CONFERENCE and EXHIBITION – 2023

### **Temporary Traffic Management**

Charlie Kerr
Director
ProWork Core Ltd.







# Working in a Live Environment

- Traffic Management
  - (NOT Control)
- You are only in control of
  - Your Crew
  - Your Equipment/Plant
  - Your Work Area









# Nobody Plans to Have an Accident

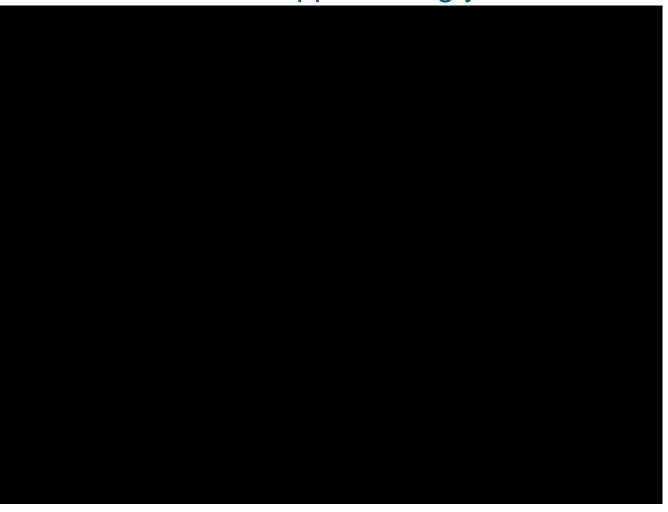








# You do not control who is approaching your site









## Risk

- Depends on
  - Site
  - Works
- Normally
  - Low
  - Medium
  - High









# **Competency Requirement**













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# Competence Knowledge Competence Experience **Training**







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# **Prescribed Training**

- CSCS Signing, Lighting and Guarding at Roadworks
- CSCS Health and Safety at Roadworks









# **Motorway Training**

- Static Operative
- Mobile Operative
- > IPV Driver
- > Supervisor









# **Designer Training**

- Should have level 6 engineering/ safety qualification
- Should have accredited Traffic Management Design Qualification
  - Level 1 and 2 Roads
  - Level 3 Roads









# **Traffic Management Auditor Training**

- Should have level 6 engineering/ safety qualification
- Should have accredited Traffic Management Audit OR Traffic Management Design Qualification
- Experience
  - 7 Years postgraduate
  - 5 Years in road design, construction, or traffic management









#### **Pedestrians**

- Where present, pedestrians must be catered for
  - Footways
  - Pedestrian desire lines
- Where appropriate (following a risk assessment), one of the following is selected
  - Accommodate pedestrians on existing footway or along the pedestrian desire line
  - Provide a temporary footway along the works
  - Divert pedestrians to alternative footway
  - Close crossing point and divert to alternative crossing point
  - Provide a pedestrian controller
    - May be a dedicated operative or a member of the crew, depending on the Risk Assessment









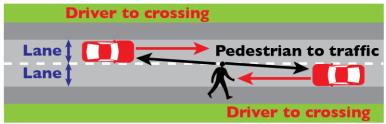
# **Diverting Pedestrians**

	Visibility				
Speed	Pedestrian to traffic	Driver to Crossing			
30 km/h	30m/lane	25m			
50 km/h	45m/lane	45m			
60 km/h	60m/lane	60m			





Where route is not obvious, or instructing pedestrians to cross







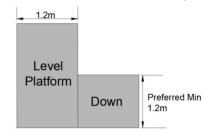




# Pedestrian Ramps

- Must be strong enough to support pedestrians and mobility scooters
- Should have a skid resistant surface
- Should be minimum 1m wide (with side lips)
- Should be minimum 650mm breadth
  - Gradient of 1 in 5 for people using wheelchairs
- Should NOT be formed with delay set macadam
  - Maintenance issue
  - Adversely effects drainage

#### Wheelchair ramp











## **Pedestrian Dimensions**

Clearance	Dimension
Desirable minimum width (allows 2 wheelchairs to pass)	I.8m
Minimum width (caters for person with wheelchair and pedestrian to pass)	I.2m
Absolute minimum (caters for person with wheelchair to pass obstacle)	I.0m
Minimum width in all cases	Should match existing
Minimum clear headroom	2.3m







# **Cyclists**



- Overall risk to cyclist should be considered on a case by case basis
  - Likely volume of cyclists vs the effect on them
  - Where cycle lanes are present, cyclists should be catered for
- Where appropriate (following a risk assessment), one of the following is selected
  - Share the running lane with vehicular traffic
  - Dedicated cycle track on the carriageway
  - Shared bus lane/ cycle lane
  - Dedicated cycle track not on the carriageway
  - Combined pedestrian and cycle track
- Where possible, mirror the permanent arrangements
- "Cyclist Dismount" signs should NOT be used (unless selected by Designer)







Unobstructed Lane Width past works (m)	For simplicity the most practicable lane widths are 4.0-4.2m, if they can be achieved				
< 3.3	Do not need to erect Cyclists sign if existing (permanent) lane width < 3.3m	N/A			
	If existing (permanent) lane width $\geq 3.3$ m, then should erect Cyclists sign, when lengths of shuttle exceed $\leq \frac{60}{\text{km/h}}:50$ m				
3.3 – 3.5	Can be used	N/A			
3.5 – 4.0	To be avoided	N/A			
> 4.0	Can be used	N/A			
	If closing a permanent cycle track  Crioch END	5			

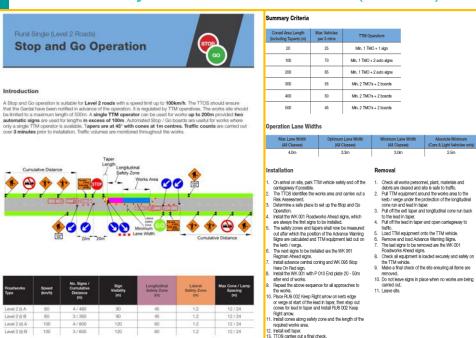


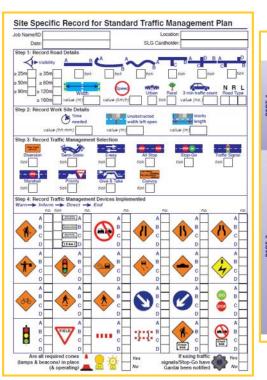




# Jobpacks: Routine Works

- Standard Layout with method statement
- Site specific record of selecting standard layout
- Safe System Of Work Plan (SSWP)









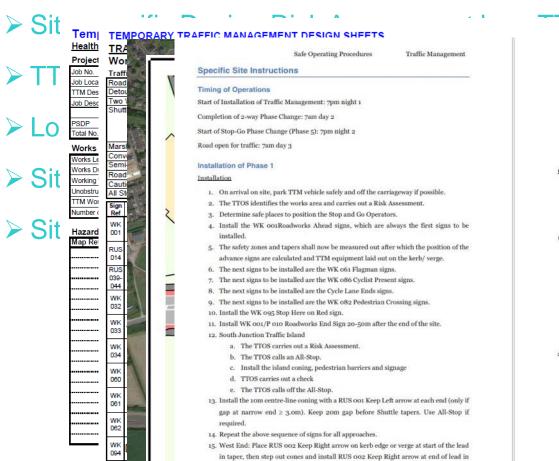




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# Jobpacks: Traffic Management Designer



16. Install cones along safety zone and the length of the required works area.

#### SITE SDECIFIC SHEET

11-

Safe Operating Procedures

Traffic Management

- East End: Place RUS 001 Keep Left arrow on kerb edge or verge at start of the lead in taper, then step out cones and install RUS 002 Keep Right arrows at end of taper.
- Install Pedestrian barriers, including pedestrian keep left/right at closed crossing points.
- 19. Cover the pedestrian crossing traffic signals
- 20. Install pedestrian route, overhead cables and remaining site signage. Temporary ramps are to be provided at the temporary crossing points.
- 21. TTOS carries out a check.
- 22. Inform workforce they may proceed to carry out the works.

#### Operation

- 1. 2-way radios (or other reliable means of communication) must be provided
- 2. The "Lead" Stop and Go Operator should be assigned to the clear lane (westbound)
- 3. Stop is always shown to approaching traffic until it comes to a halt
  - a. Once the vehicle stops, it is then allowed through using Go.

#### Change Phase 1 to Phase 2

- 1. Ensure all works are complete and that surface is safe and ready to be trafficked
- 2. The TTOS carries out a Risk Assessment.
- The TTOS calls an All-Stop. (The layout has been designed for a quick transfer of equipment and set-up on other side of road)
- Ensure that WKo70: Ramp signs are installed prior to opening the eastbound lane for traffic.
- 5. TTOS carries out a final check
- 6. Revert to Stop-Go Operation
- 7. Inform the workforce they may proceed to carry out the works.

#### Junction works (Phase 2b)

- 8. The TTOS carries out a Risk Assessment.
- The TTOS calls an All-Stop.
- 10. Junction Work is completed (not holding traffic for more than 10 minutes at a time)
- 11. The TTOS carries out a check
- 12. Revert to Stop-Go Operation



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Safe Management Systems

#### **Plan**

- Resources
- Layout
- Method

# Safe Place Strategy



#### Act

- Review
- Safety Plan

#### Do

- Risk Assess
- Organise
- Implement

# Safe Person Strategy



#### Check

- Check
- Monitor









# **Audits and Inspections**

#### 1. NRA HD 16

- ⇒ EU safety management directive 2008/96/EC (SI 472/2011)
- 2. Primarily for road user
- 3. Trained auditor
  - 1. Engineer/ Safety professional
  - 2. 7 years postgraduate & 5 years in road design/construction
  - 3. 2 day certified auditing course
- 4. NOT a designer

1. Identify problems NOT solutions

Works Duration	% of sites	Frequency
> 1 year	100%	Quarterly
6 months - 1 year	100%	Twice annually
1 month - 6 months	50%	Single
12 hours - 1 month	10%	Single
< 12 hours	(contract) < 3 mon 3-6 > 6	Random 1 2 4







# **Audit**

	Temporary Traffic Management Audit										
Date		Time		Location							
Client		rime		Contact							
	signer			Contact	Details	PSDP					_
Contrac				PSCS							
	or / Aug	litor	1			Contact					
шороос						Contact					
Road N	umber			Speed Li	mit		Roadworks Durati	on			
Carriag	eway D	etails	Single		Dual Carri	ageway		Moton	way		
Climbing	Lane		Minor	or Urban Multi				Hard S	Should	er (Y/N	
Works	Descrip	tion									
			•								
Rating			Colour (	Coding	Definition						
Acceptal				A			and in accordance wit		red sta	ndard	
	ment Red	quired		1			ce requires improvem				
Unaccep				U			ce, TTM requires imm			ive act	on
Not Revi	ewed		1	I/R	Intern not re	viewed or r	not applicable to the si	te inspe	ected		
No	Audit t	Measure						Δ		- 11-	N/R
NO			b Informati	on Pack an	nd is it comm	nensurate v	with the scale of		-		TWIN
AM.1	works?		omiau	a r don di			2.0 00010 01				
	Is there	a Safe Sy	stem of wo	ork plan tha	t records th	e impleme	ntation, modification,				
AM.2					oriate TTM						
							CSCS SLG Card,				
AM.3			holders' p	resence on	site while	ITM is being	g installed, modified,				
AWI.3	or remo										
AM.4							alth and Safety at				
AM.4	_				orks are in p						
AM.5							has it been designed n risk assessment?				
AM.6		ard plans		esigner an	iu is triere a	i i iwi desig	n risk assessment?			-	
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l				y a Standa ware of its o		g Procedure	e and, if so, are those				
l					table for the	e specific lo	cation?				
AM.7					ardai wher	e temporary	traffic signals or				
	ir road (	ciosure is i	ems are in n place, is	tnere an or	der under s	section 75 c	or the Roads Act		_	$\vdash$	$\vdash$
8.MA	1993?										
	If a road	lworks spe	eed limit is	in place is	there an Or	der under S	Section 10 of the				
AM.9		raffic Act 2									
AM.10	Will the	site be sa	fe during h	ours of dar	kness and	adverse we	ather conditions?				
AM.11	Is there	safe acce	ss and egi	ess to adja	cent private	property a	nd local roads?				
AM.12	If requir	ed, have t	he needs o	of vulnerabl	e road user	s been add	ressed in the layout?				
	Does th	e Organis	ation respo	nsible for t	he TTM hav	ve in place ;	policies and				
AM.13							ement of TTM?				Щ
					Audit Re	sults					
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# Inspection

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			Contact	Details						_	
	esigner					PSDP					
Contra	ctor					PSCS					
Inspec	tor / Audi	tor				Contact					
•											
Road N	lumber			Speed L	imit		Roadworks Durat	ion			
Carriag	jeway De	tails	Single		Dual Carri	ageway		Motor	way		
Climbino	Lane		Minor		Urban Mu	ti-Lane		Hard	Should	er (Y/N	
Works	Descript	ion			-						
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Rating			Colour	Coding	Definitio	n					
Accepta	ble		20.041	A			and in accordance wit	h requi	ired sta	indard	
	ment Requ	uired		T			ce requires improvem				_
Unaccep				U			ce, TTM requires imm		correct	ive acti	on
Not Rev	iewed			N/R	Item not re	eviewed or r	not applicable to the si	ite insp	ected		
No	Inspecti	ion Me	asure					Α	- 1	U	N/
	Signs a	nd Con	ies								
M.1	Is the rec	uired vi	sibility to th	e first sign	achieved?						
M.2	.2 Are the signs the correct size for the Road Level?										
	Are the c	e correct number of advance warning signs in place and are the distances									
IM.3	between										
				gns used co	orrect for the	type of traf	ffic control / lane				
IM.4	closure in			1 1800	004 : 11 1		204 5 10	-	-		
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IM.7					and free fro	m logge et	iakam ata ?	+			$\vdash$
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IM.10				or the Road		0 0010104 0	i romovou.				┢
IM.11					n reflective s	leeve free f	rom logos?				$\vdash$
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IM.12	Are signs and coned correctly ballasted if required? (sandbags not permitted on cones, sandbags on sign frames to be at ground level)										
	Tapers										
IM.13			ositions us								
M.14				gth / taper r	ate?						
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M.16					cone run co			-			
M.17	Safety Z		ng on the f	aper and lo	ongitudinal c	one run cor	rectr	+-	+	-	$\vdash$
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M.22	points to	the worl	ks area ide	ntified and	adequately	signed?					
IM.23					ance with C		the TSM?				
							rning movements of				
IM.24					and junctior			1	_	_	
M.23	Are the n	ninimum	lane width	s in compli	ance with C	hapter 8 of	the TSM?	1	1	1	

No	Inspection Measure	Α	- 1	U	N/I
	Where required are lane widths sufficient to account for the turning movements of				
IM.24	HGVs and large vehicles at entrances and junctions?				
	Have safe access points (vehicle and pedestrian) been maintained to residences				
IM.25	and commercial premises?				
IM.25	Has safe access to public transport interfaces been maintained?				
	Barriers		_	_	_
IM.26	If a temporary vehicle restraint barrier (TVRS) has been used has it the required set-back from the live lane?				
IM.27	Is the working width of the TVRS clear from works, plant, materials and operatives?				
	If used are vehicle barriers installed in accordance with the manufacturers				
IM.28	guidance and ballasted or anchored if required?				
IM.29	traffic)				
	Vulnerable Road Users				
IM.30	Have the needs of vulnerable road users been taken into account?				П
IM.31	Have Pedestrians been separated from works by an appropriate pedestrian barrier?				П
	If a temporary footway is used is it appropriately delineated, in compliance with min				
IM.32	width requirements and are ramps in place at kerbs?				
IM.33	Are signs in place to guide Pedestrians where their path is not obvious?				Т
	Are signs in place to warn motorists if a Temporary Pedestrian Crossing has been				
IM.34	provided?				
	If cyclists share the running lane with traffic have appropriate lane widths been				T
IM.35	used? (3.5m - 4.0m should not be used)				
	If a mandatory cycle lane has been closed have appropriate signs been provided to				
IM.36	warn cyclists and motorists?				
	If a temporary cycle lane has been provided is it appropriately delineated and in				Г
IM.37	compliance with minimum width requirements?				
	Night time works / inspection				П
IM.38	Are lamps in place where required and are they functioning correctly?				T
	Are flashing lamps used where hazards are present or at prominent points in the				$\vdash$
IM.39	TTM arrangement (eg first advance sign, taper start)?				
	Is the correct type of lighting arrangement in place? (eg. Steady State on tapers,				
IM.40	reflectors permitted on Longitudinal cone run only etc.)?				
IM.41	If Stop and Go is in place are the locations of the Operators adequately lit?				
	Where used are Tower Flood lights located safely and such that they do not dazzle				
IM.42	the road user?				l
	Temporary Traffic Management Plan				Г
IM.43	Is there a documented TTMP onsite?				
IM.44	Is there a Site Specific Risk Assessment onsite?				
IM.45	Have all relevant operatives been inducted re the TTMP?				
IM.46	Is the installed layout in accordance with the layout in the TTMP?				
IM.47	Does the TTM layout comply with the W.I.D.E (warn, inform, direct, end) principle?				
IM.48	Are the correct TTM Works Classification and Road Type selected?				
	Is the traffic control method and/or lane closure type selected in accordance with				H
IM.49	Chapter 8 of the TSM?				l
	Are the hazards onsite assessed in the TTMP and have the recommended control				$\vdash$
IM.50	measures been implemented?				
	Does the TTMP account for all junctions and roads affected by the TTM? Has				T
IM.51	signage been provided on all approaches?				
IM.52	If a road closure is in place is there a properly signed diversion route?				Т
	Are safe system of works being used to install, modify, maintain and remove the				Π
IM.53	TTM arrangement?				
IM.54	Does the TTMP account for changing site conditions and works phases?				$\vdash$
	Is there a documented procedure for checking the TTM once installed and at				$\vdash$
IM.55	suitable intervals thereafter if the TTM is to remain in place for more than 12 hours?				
	Installation / Removal Methodologies				$\vdash$
IM.56	Are operatives wearing PPE in accordance with requirements for the Road Level?			_	+
			-	<del>                                     </del>	$\vdash$
IM.57	Do operatives exit and unload vehicles from the non trafficked side?		1	1	1

No	Inspection Measure	Α	1	U	N/F
	Are operatives using a safe system of work to install TTM devices and operating in		_		14/1
IM.58	accordance with the method statement?				
	Is IPV protection in place when operatives are installing TTM arrangements in a live				
IM.59	lane or installing Advance Warning signs on a narrow median? (Level 3 only)				
IM.60	Is IPV protection in place when TTM Vehicles stop in Live Lanes (Level 3 only)?  Vehicles				
	Are all TTM vehicles conspicuous in colour with reflective markings and warning				
IM.61	beacons visible from 360 degrees?				
	Where used is the IPV displaying its light arrow and a 1200mm RUS Blue Keep				
IM.62	Left/Keep Right arrow?				
	Inspection Results				
	A				
	Summary of Inspection				
	Summary of inspection				
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IM Ref	Comment (add photographs where possible)			Close	e Ot
				-	
				1	







#### Outcome

- When Auditing and Inspecting safe systems it is useful to use the traffic light system
- Mirrors the risk assessment process used in Traffic Management Design
- We assess not just for non compliance with Chapter 8 but also what effect this non compliance will have on the safety of road workers and road users

Colour Coding	Definition
Acceptable	Safe system is in place.
Improvement Required	The systems in place require improvement
Unacceptable	The systems in place require immediate corrective action and /or improvement as they pose an immediate hazard







# Reporting

Impact	Example Road	Recommended Minimum Time to Close Out					
Number	Туре	Category 1	Category 2	Category 3			
1	National Route	24 hours	2 days	2 weeks			
2	Regional Road	Regional Road 2 days 2 weeks		Notify			
3	Local Primary Road	2 days	2 weeks	Notify			
4	Local Secondary Road	2 weeks	Notify	Notify			
5	Local Tertiary / Minor Road	2 weeks	Notify	Notify			







# Thank You









# **ROADS Services Training Group**

# LOCAL AUTHORITY ROADS CONFERENCE and EXHIBITION - 2023

Day 2 Session 2 Presentation 2-Ivor Heavey(1) & Michael Whelehan(2)

Hodson Bay Hotel Athlone, May 2023







# LOCAL AUTHORITY ROADS CONFERENCE and EXHIBITION – 2023

# Active Travel – Learning from early projects and advancing towards a collective design approach

Presentation Title
Ivor Heavey C.Eng MIEI
Senior Risk Advisor
IPB Insurance Clg





# Investment

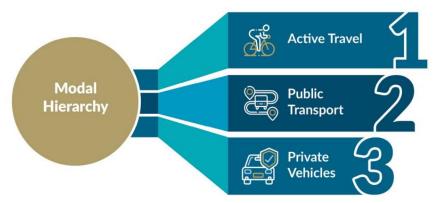
- Programme for Government sets a target of €360 million per year for cycling and walking over the period of the Government
- This summates to €1.8 billion over five years

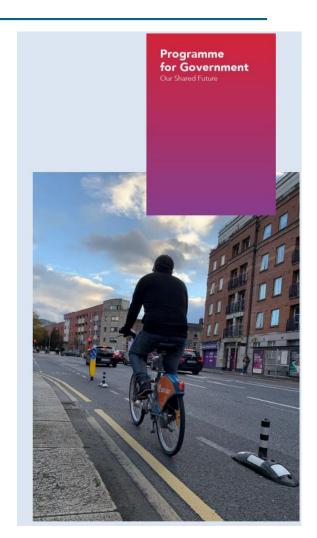
#### 2022

- NTA Active Travel Funding to Local Authorities €289 M
- TII Greenways Funding to Local Authorities €54 M

#### 2023

- NTA Active Travel Funding to Local Authorities €290 M
- TII Greenways Funding to Local Authorities €63 M







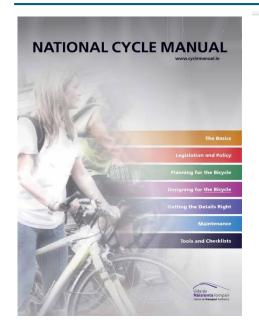




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County and City Management Association

# Guidance



EUROPEAN STANDARD

NORME EUROPÉENNE

EUROPÄISCHE NORM

January 2021

EN 17210

ICS 91.040.01

English version

#### Accessibility and usability of the built environment -Functional requirements

Barrierefreiheit und Nutzbarkeit der gebauten

This European Standard was approved by CEN on 30 November 2020.

CEN and CENELEC members are bound to comply with the CEN/CENELEC Internal Regulations which stipulate the conditions for giving this European Standard the status of a national standard without any alteration. Up-to-date lists and bibliographical references concerning such national standards may be obtained on application to the CEN-CENELEC Management Centre or to

This European Standard exists in three official versions (English, French, German). A version in any other language made by translation under the responsibility of a CEN and CENELEC member into its own language and notified to the CEN-CENELEC Management Centre has the same status as the official versions.

CEN and CENELEC members are the national standards bodies and national electrotechnical committees of Austria, Belgium, Bulgaria, Croatia, Cyprus, Czech Republic, Denmark, Estonia, Finland, France, Germany, Greece, Hungary, Iceland, Ireland, Italy, Latvia, Lithuania, Luxembourg, Malta, Netherlands, Norway, Poland, Portugal, Republic of North Macedonia, Romania, Serbia, Slovakia, Slovenia, Spain, Sweden, Switzerland, Turkey and United Kingdom.







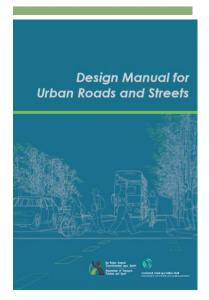












# Design/Build Variance











# **Surface Treatments**



# Segregation

#### Coastal Mobility Route (temporary timber segregation)

- Vertical reflector every 4m
- Road stud on the vehicle side every 4m
- Bollards at gaps and entrances (800mm high)





# Segregation

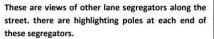
















# Segregation

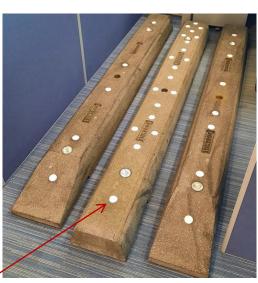




These are views of other lane segregators along the street. there are highlighting poles at each end of these segregators.







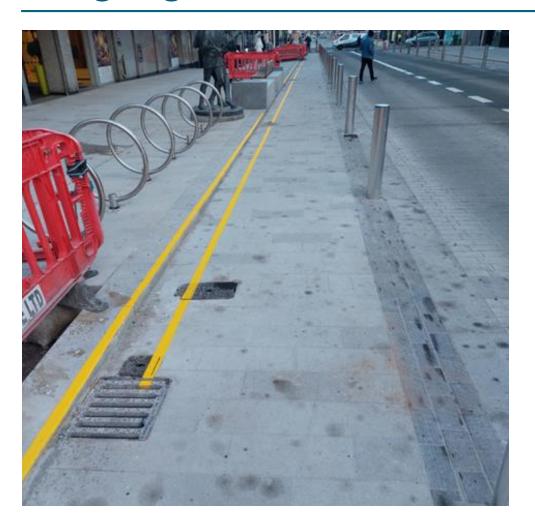
Proposed Remediation measure (Reflective inserts)

# Segregation



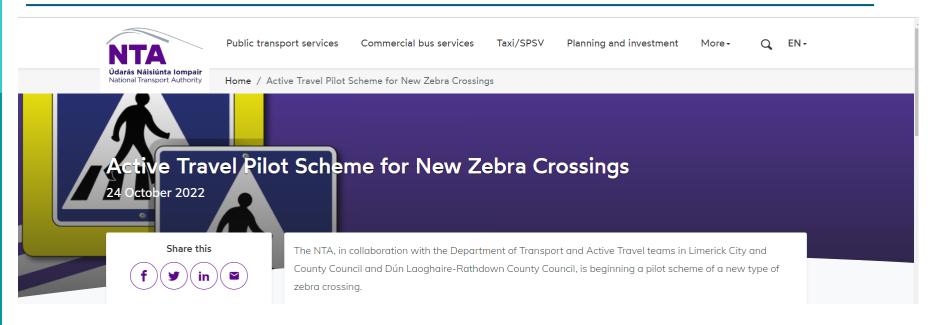


# Segregation





## **Trials**



#### Anti-skid surfaces



### Closing Remarks

- Sharing Knowledge & Lessons Learned
- Communication What worked/does not work etc.
- ► Infrastructure consistency









# **ROADS Services Training Group**

# LOCAL AUTHORITY ROADS CONFERENCE and EXHIBITION - 2023

Day 2 Session 2 Presentation 2(2) Michael Whelehan

Hodson Bay Hotel Athlone, May 2023







# LOCAL AUTHORITY ROADS CONFERENCE and EXHIBITION – 2023

Roads – A Public Liability Snapshot Michael Whelehan Head of Claims IPB Insurance CLG







#### History / Context:

Between 1996 – 2002 injury claim
 legal costs increased by 43% 2002 MIAB Report

The Government of the day took action:

- Solicitors (Amendment Act)
   No Foal no Fee Free Consultation
   Responsible Advertising
- ➤ Civil Liability & Courts Act
  Reduced Statute, S14,S25,S26 Offences
  S29 Penalties: €100,000 10 Years Both
- Personal Injuries Assessment Board Act Solicitor and Legal Cost free Book of Quantum – Standardising Values

#### A number of issues arose

Challenge to Solicitor Free PIAB concept

90% solicitor involvement remains in PIAB

Prosecutions did not materialise

BoQ artificial base, often disregarded at Court hearing

# What happened in the next two decades?

Litigated claims continued to dominate the PL claims costs environment

- ➤ PIAB volumes expected to level off with economic slow down in 2008 continued to rise 24,700 to 34,000 by 2016
- A revised Book of Quantum in 2016 did not recalibrate, rather it restated prevailing awards
- Brexit vote precipitates a departing of market capacity
- Capacity, claim frequency and increasing cost factors combine to impact Insurance cost and availability







#### Recent History:

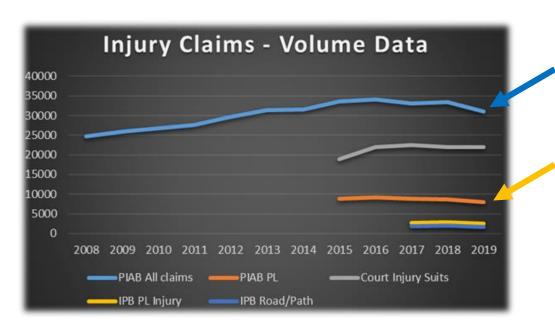
- Between 2016 2022
   A new Govt and stakeholder focus
  - Cost of Insurance Working Group & a slew of legislation.
  - > The Personal Injuries Commission (4.4)
  - The Central Banks National Claims Database
  - Judicial Council Act 2019
  - Personal Injuries Assessment Board Amendment Act
  - Consumer Insurance Contracts Act
  - > Personal Injuries Resolution Board Act
  - Criminal Justice (Perjury and Related Offences) Act 2021
  - ➤ Insurance Misc. Provisions Act 2022
  - ✓ Unprecedented media, business, consumer and Govt focus

And...

√ The Personal Injuries Guidelines in April 2021

#### Impact Assessment

Obviously the economic and social restrictions had an impact over the covid years, but we can, to some degree, isolate that in terms of Public Liability trends:

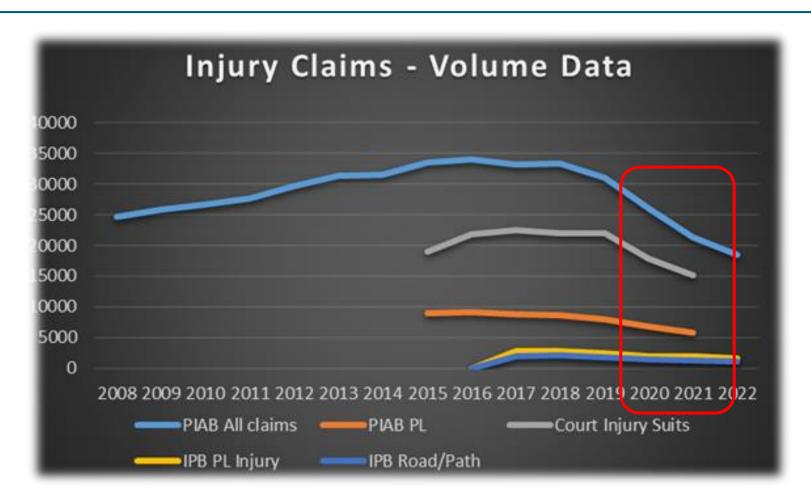


In 2019, a moderation trend in claims volume was emerging







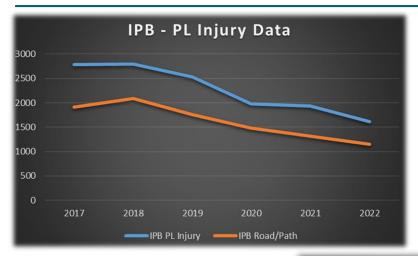


COVID restrictions on Economic and Social activity obviously had an impact in Q2-4 2020 & 2021. However, rather than bounce back, moderation continued in 2022









Road related claims seem to follow wider Public Liability injury claims patterns

A positive picture in terms of Volume / Frequency

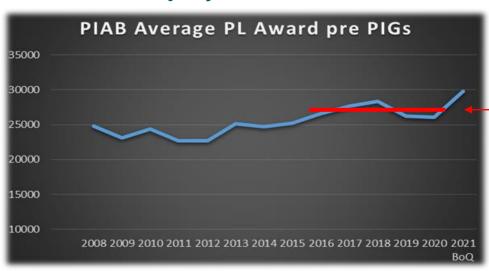








#### Claims – Injury Cost:



- The average PL PIAB award for 5 years preceding PIGs (2016-20) was €27,000
- Longer term there was an upward trajectory and a sharp rise in Q1 immediately preceding the new Guidelines

Comhairle na mBreithiúna
The Judicial Council
PERSONAL INJURIES
GUIDELINES

- Adopted by a small majority of the voting council in March 2021
- > Greater structure, more instructive
- Reductions are significant for the most minor and unchanged or marginally increased for the most serious injury.
- How do they compare?







#### PIAB Personal Injuries Award Values January 1st - 30th June 2022



Value of

Bord Measúnaithe Díobhálacha Pearsanta Personal Injuries Assessment Board

0/ -

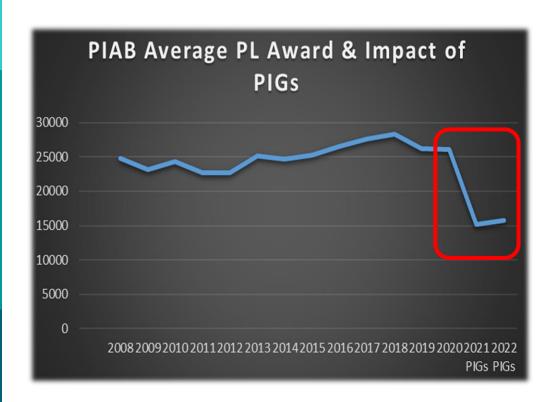


Value of Average Award		% drop in value	
	Motor Liability	€13,648	38%
ŤŤ	<b>Public Liability</b>	€15,813	39%
-	Employer's Liability	€18,699	39%
	Overall average	€14,786	38%











- The PIAB 38% is not the full picture
- Litigated claims where more serious injury is claimed will see lesser reductions than initial PIAB cases
- Litigated injury costs are only a proportion of the claim cost. Legal costs remain.

#### (Example: $50\% \times 38\% = 19\%$ )

- Increasing proportion of secondary and psych injury
- Judicial uplifts could undermine reductions.
- Supreme Court hearing of constitutional challenge to PIGs



- Active travel
- Cycle paths
- Legalisation of scooters and personal transport devices







LOCAL AUTHORITY ROADS CONFERENCE and

**EXHIBITION – 2023** Thank you

Roads – A Public Liability Snapshot Michael Whelehan Head of Claims IPB Insurance CLG







#### RSTG Conference 2023 10th May - Day 2

# **Closing Address**

# Mr. Ken Spratt Secretary General Department Of Transport







## Lunch is take away

# On behalf of the RSTG Department of Transport and the CCMA Thank you all and Safe Home

The 2024 RSTG Conference is in the Sligo Radisson Hotel 14<sup>th</sup> & 15<sup>th</sup> May 2024